

The Unruly Triangle



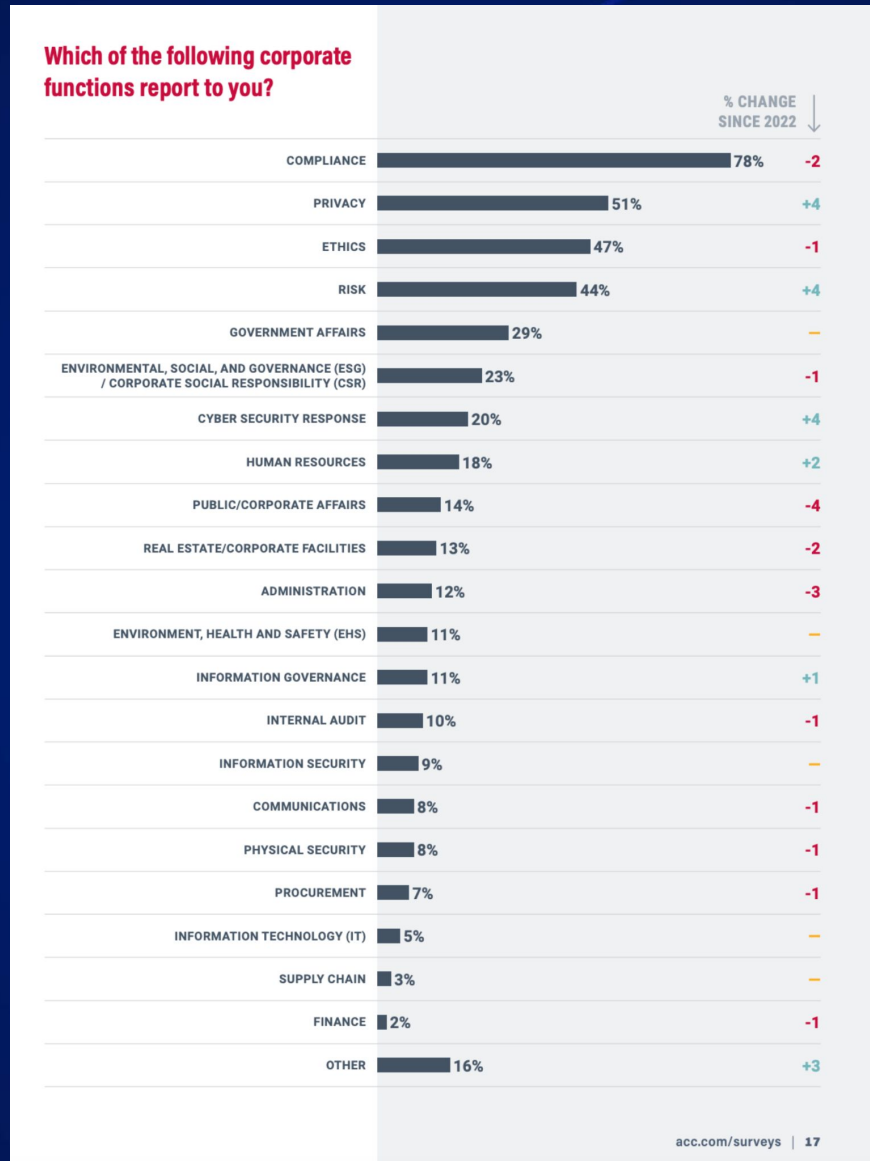
HENCE

The World is Unruly

The world is
both volatile and
un-ruling



GCs are Increasingly Responsible



I'm a "Businessman with a law degree" - GC McD Singapore

"Geopolitical risk [is] at a high watermark, at least in terms of the time that I've been working as a general counsel" - GC of Haleon

I'm the "Chief Horizon Scanner" -GC of Rolls Royce

"Law schools 'don't teach' about geopolitical risk...' the business is asking you to navigate" - CLO of Ab-Inbev

Managing Complexity

If you can predict the future,
you don't need to be
resilient...

...If you are resilient,
you don't need to predict the
future



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